

# TOPPS TILES PLC INTERIM REPORT





The Topps Tiles group is **Britain's biggest** tile and wood flooring specialist with 305 stores serving the UK and Holland and with a controlled opening programme of 35 new stores each financial year, the UK store target of a minimum of 400 stores is well within reach.

Topps' record since flotation in 1997 is excellent with basic earnings per share showing over 35% average annual compound growth over the past nine years and with our dominant market position, more new stores and a growing market, the Board expects a continued build in shareholder value.

# FINANCIAL AND OPERATIONAL HIGHLIGHTS FOR THE 26 WEEKS ENDED 31 MARCH 2007

# The Group continues to deliver robust financial results

- → Group revenue increased by 14.9% to £101.8m (2006 : £88.6m)
- → Group like-for-like revenue increased by 4.4%
- → Gross margin increased to 62.6% (2006 : 62.4%)
- → Operating profit improvement of 8.8% to £21.3m (2006 : £19.5m)
- Net increase in interest charge of £3.3m year on year due to increase in net debt
- → Profit before tax £18.7m (2006 : £20.3m)
- → Profit before tax margin of 18.4% (2006 : 22.9%)
- → Basic earnings per share increased 16.5% to 7.50p (2006 : 6.44p)
- > Tax rate 31.7% (2006 : 28.1%)
- → Interim net dividend declared of 3.75p (2006 : 3.50p) payable 2nd July 2007
- → Net debt position of £106.0m (2006 : net cash £24.9m) due to share buyback
- → Acquisition of further 50% holding in Dutch joint venture in October 2006, giving the Company 100% of the shareholding
- → UK overall revenue growth of 11.7% (2006 : 1.2%) with like-for-like revenue growth of 4.0% (2006 : down 4.0%) and Holland overall revenue growth of 35.6% (2006 : 21.6%) with like-for-like revenue growth of 18.9% (2006 : 8.6%)
- → Net 15 new UK stores and net 4 new Dutch stores opened in the period
- → On target to open a net 30 new UK stores this financial period, and ahead of target to open net 5 new Dutch stores this financial period

#### **EXECUTIVE BOARD STATEMENT**



BARRY BESTER
Executive Chairman



NICHOLAS OUNSTEAD
Chief Executive Officer



ROB PARKER
Finance Director



MATTHEW WILLIAMS
Chief Operating Officer

# We are delighted to report our financial results for the first 26 weeks of 2006/2007

#### **INCOME STATEMENT**

Trading has continued to be robust, despite the consistently tough retail market. Overall sales were up 14.9% compared with the 26 week period last year. Like-for-like revenue increased by 4.4%. Dutch sales are included for the first time post acquisition of the remaining 50% of the business. On a proforma basis, assuming Holland had been included throughout the previous year, total sales increased 12.3% year on year.

In the UK business gross margins continue to improve and are up to 62.8% compared with 62.4% last year and 62.7% in the second half of the last financial period. Gross margins in the Holland have also improved over the last 6 months. Group gross margin is 62.6%, compared to 62.1% (on a proforma basis, assuming Holland had been included throughout the previous year).

Operating costs were 41.7% of revenue compared with 40.3% in the same period last year. Principal drivers are inclusion of Dutch costs, accelerated depreciation on refits and additional bonus charged year on year.

Operating profit improvement of 8.8% to £21.3m (2006 : £19.5m).

Property disposals in the period generated a gain of £282,000 (2006 : £258,000).

The increase in the interest charge of £3.3m year on year was due to debt financing for the share buyback and has resulted in a reduction in profit before tax of 7.7% to £18.7m (2006: £20.3m).

The rate of Corporation Tax for the period was 31.7% (2006 : 28.1%) which reflects tax efficiencies in previous periods.

Basic earnings per share increased 16.5% to 7.50p from 6.44p last year, this reflects the full half year impact of the 3 for 4 share consolidation completed on 31 July 2006.

#### **NET ASSETS**

The Group currently owns 9 freehold sites, 1 development site, and both warehouse and distribution facilities (Topps and Tile Clearing House) with a total net book value of £17.5m.

Capital expenditure in the period amounted to £5.5m. This reflects 20 new stores opened in the period from a new store opening target of a net 35 new stores for the full financial period, plus 7 major store refits and other minor refits

as well as further development of our group's systems infrastructure. We have acquired further freehold sites in Swansea & Chesham in the period.

At the period end cash balances for the Group were £9.5m (2006 : £30.89m) and borrowings were £115.5m (2006 : £6.00m), due to the impact of refinancing for the share buy back. The Group therefore has a net debt position of £106.0m (2006 : net cash of £24.9m). The Group remains highly cash generative and continues to fund its controlled new store expansion programme from its own resources and to purchase freehold sites as suitable opportunities arise.

At the period end the Group had £30.3m of inventories (2006 : £27.4m) which represents 144 inventory days cover (2006 : 149 days).

#### **BOARD CHANGE**

In March 2007, we announced the appointment of Robert Parker to the Board as Finance Director, to succeed Andy Liggett on 30 April 2007. Additionally, at the end of March, we announced that Barry Bester will move from the role of Executive Chairman to Non-Executive Chairman, effective from 01 October 2007.

HIGHLIGHTS	26 weeks to 31 March 2007 £'000	26 weeks to 1 April 2006 £ 000
Group revenue	101,783	88,568
Like-for-like revenue % change	4.4%	-4.0%
Gross margin %	62.6%	62.4%
Operating profit	21,253	19,531
Operating profit %	20.9%	22.1%
Finance costs	(3,270)	_
Profit before tax	18,705	20,269
Net margin %	18.4%	22.9%
Basic earnings per share (pence)	7.50p	6.44p
Interim dividend (pence)	3.75p	3.50p
Net (debt)/cash position	(105,999)	24,890

#### DIVIDEND

We are maintaining our dividend policy and announcing an interim dividend of 3.75 pence per share (2006: 3.50p). This will be paid on 2nd July 2007 to shareholders on the register as at 1st June 2007.

#### **OPERATIONAL REVIEW**

Our overall store rollout programme is on track and we are on target to reach our net 30 new UK store openings for the full financial period and ahead of target to reach our net 5 new Dutch store openings for the full financial period. During the period we opened a net 15 new UK stores and four new Dutch stores. At the period end the Group was trading from a total of 286 stores in the UK, 233 Topps and 53 Tile Clearing House, and 19 stores in Holland.

We are continually developing and updating our store layout and format and the piloting of our new store layouts which began last year has seen positive customer response.

Our advertising campaign continues on both a national and regional level, consolidating brand awareness. We use national television advertising, both terrestrial and digital, and also run regional print and radio advertising campaigns.

Alongside our marketing and advertising we continue our involvement with local communities and sponsor over 260 local football teams through our youth football initiative, where each store sponsors a junior football team providing them with new kits and equipment.

The Board has an integrated Corporate and Social Responsibility policy that targets and measures the performance of the Group. The policy is published on our website at www.toppstiles.co.uk.

We now employ over 1,750 staff across the Group and we continue to invest in training programmes at all levels and across the full range of sales and customer service skills.

#### HOLLAND

During the period we completed the acquisition of the remaining 50% of our Dutch joint venture. We are delighted with the performance of our Dutch operation, which has shown strong growth in the period. Overall revenue increased by 35.6% (2006: 21.6%) and like-for-like revenue was up 18.9% (2006: 8.6%). We opened a further 4 new stores during the period and now trade from 19 stores, selling a combination of tiles, stone and

wood flooring. We have a store opening target of five new stores before the financial period end, and are therefore ahead of target.

# CURRENT TRADING AND FUTURE PROSPECTS

In the first 6 weeks of the current period revenue growth has continued with overall Group revenue increasing by 10.8% and likefor-like revenue up 4.4%. We have also opened new stores in Byfleet and Chesham.

We are pleased with our first half performance and with a market leading position, proven business strategy and a focused management team we are confident of continued progress in the second half of 2007.

BarryNicholasRobBesterOunsteadParkerExecutiveChiefFinanceChairmanExecutive OfficerDirector



#### **CONSOLIDATED GROUP INCOME STATEMENT**

# FOR THE 26 WEEKS ENDED 31 MARCH 2007

	26 weeks ended 31 March 2007	26 weeks ended 1 April 2006	52 weeks ended 30 September 2006
	£'000	£'000	£'000
Group revenue - continuing operations	101,783	88,568	180,180
Cost of sales	(38,076)	(33,333)	(67,470)
Gross profit - continuing operations	63,707	55,235	112,710
Operating expenses			
- employee profit sharing	(3,734)	(3,018)	(5,907)
- distribution costs	(29,698)	(24,433)	(50,901)
- other operating expenses	(9,022)	(8,278)	(17,091)
Share of results of joint venture	_	25	58
Group operating profit	21,253	19,531	38,869
Other gains and losses	282	258	258
Investment revenue	440	480	1,276
Finance costs	(3,270)	-	(1,339)
Profit before taxation	18,705	20,269	39,064
Taxation	(5,925)	(5,686)	(11,260)
Profit for the period attributable to equity holders of the company	12,780	14,583	27,804
Earnings per ordinary share			
-basic	7.50p	6.44p	12.80p
-diluted	7.46p	6.41p	12.74p

## **CONSOLIDATED STATEMENT OF RECOGNISED INCOME AND EXPENSE**

FOR THE 26 WEEKS ENDED 31 MARCH 2007

	26 weeks ended 31 March 2007 £'000	26 weeks ended 1 April 2006 £'000	52 weeks ended 30 September 2006 £'000
Exchange rate gain/(loss)	-	4	(2)
Deferred tax on sharesave scheme taken directly to equity	145	_	304
Profit after tax for the period	12,780	14,583	27,804
Recognised income and expense for the period	12,925	14,587	28,106

# **CONSOLIDATED BALANCE SHEET**

AS AT 31 MARCH 2007

	31 March 2007	1 April 2006	30 September 2006
Non-avenue accets	€'000	€.000	£,000
Non-current assets Goodwill	1,430	551	551
Property plant & equipment	40,564	32,167	36,857
Joint venture undertaking	-	254	281
	41,994	32,972	37,689
Current assets			
Inventories	30,265	27,365	27,031
Trade and other receivables within one year	6,803	5,207	5,528
Cash and cash equivalents	9,501	30,890	16,533
	46,569	63,462	49,092
Total assets	88,563	96,434	86,781
Current liabilities			
Trade and other payables	(25,175)	(27,587)	(25,837)
Bank loans	(4,900)	-	(4,900)
Current tax liabilities	(7,848)	(7,476)	(7,507)
	(37,923)	(35,063)	(38,244)
Net current assets	8,646	28,399	10,848
Non current liabilities			
Bank loans	(110,600)	(6,000)	(110,600)
Deferred tax liabilities	(1,347)	(1,919)	(1,233)
	(111,947)	(7,919)	(111,833)
Total liabilities	(149,870)	(42,982)	(150,077)
Net (liabilities)/assets	(61,307)	53,452	(63,296)
Equity			
Share capital	5,791	5,665	5,773
Share premium	1,309	5,746	531
Merger reserve	(399)	(399)	(399)
Share based payment reserve	202	137	166
Foreign currency translation reserve	- 20.05/	(4)	20.05/
Capital redemption reserve Retained earnings	20,254 (88,464)	190 42,117	20,254 (89,621)
Total (deficit)/equity	(61,307)	53,452	(63,296)

# **CONSOLIDATED CASHFLOW STATEMENT**

# FOR THE 26 WEEKS ENDED 31 MARCH 2007

	26 weeks to 31 March 2007 £'000	26 weeks to 1 April 2006 £'000	52 weeks ended 30 September 2006 £`000
Cashflow from operating activities			
Group and share of joint venture operating profit before taxation	21,253	19,531	38,869
Adjustments for:			
Depreciation	2,003	2,010	3,718
Share option charge	36	37	66
Loss on sale of fixed assets	82	_	_
Increase in receivables	(109)	(1,021)	(1,342)
Increase in inventories	(1,826)	(2,027)	(1,693)
(Decrease)/increase in payables	(2,272)	1,055	(1,949)
Share of results of joint venture	_	(25)	(58)
Cash generated by operations	19,167	19,560	37,611
Interest paid	(3,270)	(103)	(683)
Taxation paid	(5,325)	(1,730)	(7,655)
Net cash from operating activities	10,572	17,727	29,273
Cashflows from investing activities			
Interest received	405	583	1,276
Purchase of property, plant and equipment	(5,200)	(2,385)	(8,410)
Acquisition of joint venture	(1,286)	_	_
Proceeds of sale of property plant & equipment	97	538	573
Net cash used in investment activities	(5,984)	(1,264)	(6,561)
Cashflows from financing activities			
Proceeds from issue of share capital	147	181	222
Repayment of loans	_	-	(6,000)
New loans	_	-	115,500
Share buy back	_	-	(122,216)
Dividends paid	(11,767)	(13,583)	(21,514)
Net cash used in financing activities	(11,620)	(13,402)	(34,008)
Net (decrease)/increase in cash equivalents	(7,032)	3,061	(11,296)
Cash and cash equivalents at beginning of period	16,533	27,829	27,829
Cash and cash equivalents at end of period	9,501	30,890	16,533

# **RECONCILIATION OF MOVEMENTS IN EQUITY**

# FOR THE 26 WEEKS ENDED 31 MARCH 2007

	26 weeks to 31 March 2007 £'000
At 1 October 2006	(63,296)
Recognised income and expense for the period	12,925
Issue of shares	795
Share option charge	36
Dividend paid	(11,767)
At 31 March 2007	(61,307)

#### **NOTES TO THE FINANCIAL STATEMENTS**

#### 1. Basis of Preparation

The accounting policies adopted in the preparation of the interim financial statements are consistent with those disclosed in the annual report and accounts for the 52 week period ended 30 September 2006.

- a) The interim report was approved by the Board on 21 May 2007. The financial information for the 26 weeks ended 31 March 2007 and similarly the 26 weeks ended 1 April 2006 has neither been audited nor reviewed. The financial information for the 52 week period ended 30 September 2006 has been based on information in the audited financial statements for that period.
- b) The financial information contained in the interim report does not constitute statutory accounts as defined in section 240 of the Companies Act 1985. Statutory accounts for the 52 week period ended 30 September 2006 incorporating an unqualified audit report, which did not contain statements under section 237(2) or (3) of the Companies Act 1985, have been filed with the Registrar of Companies.

In preparing the interim financial statements the Board has not sought to implement the early adoption of IAS 34 'Interim Financial Reporting'.

#### 2. Business Segments

The Group is currently organised into two retail operating divisions, Topps Tiles (Topps) and Tile Clearing House (TCH). These divisions are the basis on which the Group reports its primary segment information.

#### Segmental revenue and profit before taxation by business activity were as follows:

	26 weeks ended 31 March 2007 £'000	26 weeks ended 1 April 2006 £'000	52 weeks ended 30 September 2006 £'000
Revenue			
Topps	89,763	78,670	159,482
TCH	12,020	9,898	20,698
Total revenue	101,783	88,568	180,180
Operating profit			
Торрѕ	19,687	17,681	35,887
TCH	2,444	1,986	4,685
Other central costs	(878)	[136]	(1,703)
Total operating profit	21,253	19,531	38,869
Other gains and losses	282	258	258
Finance income less finance costs	(2,830)	480	(63)
Profit before taxation	18,705	20,269	39,064

## **NOTES TO THE FINANCIAL STATEMENTS**

# (CONTINUED)

#### 3. Acquisition of Subsidiary

On 1st October 2006 the Group acquired the remaining 50% of the issued share capital of Topps Tiles Holdings BV (TTHBV) for cash consideration of £522,000 and 250,000 shares with a fair value of £647,500, based on the market value on 1st October 2006.

The transaction has been accounted for using the purchase method of accounting.

	Book and provisional fair value £'000	50% Acquired £'000
Net assets acquired		
Property, plant & equipment	1,352	676
Inventories	1,412	706
Trade and other receivables	186	93
Cash and cash equivalents	4	2
Trade and other payables	(1,480)	(740)
Current tax liabilities	(130)	(65)
Bank loans	(768)	(384)
Deferred tax liabilities	_	_
	576	288
Goodwill		882
Total consideration		1,170
Satisfied by:		
Cash		522
Shares		648
		1,170
Net Cash outflow arising on acquisition		
Cash consideration		522
Net overdraft acquired		764
		1,286

In the period since acquisition the revenue of TTHBV was £3.1m and operating profit was £0.2m.

The excess of consideration over net assets acquired has been initially recognised as goodwill. A formal intangible asset valuation exercise is currently being performed.

#### 4. Taxation

	26 weeks ended 31 March 2007 £'000	26 weeks ended 1 April 2006 £'000	52 weeks ended 30 September 2006 £'000
Current tax - charge for the period	5,647	6,046	11,179
Current tax - adjustment in respect of previous years	164	(360)	343
Deferred tax - charge for period	114	_	1,082
Deferred tax - adjustment in respect of previous years	-	_	[1,344]
	5,925	5,686	11,260

#### 5. Interim dividend

An interim dividend of 3.75p per ordinary share has been declared payable on 2 July 2007 to shareholders on the register at 1 June 2007, in accordance with IFRS this dividend will be recorded in the financial statements in the second half of the period.

#### 6. Earnings per share

Basic earnings per share for the 26 weeks ended 31 March 2007 have been calculated on earnings (after deducting taxation) of £12,780,000 (2006: £14,583,000) and on ordinary shares of 170,506,682 (2006: 226,559,534), being the weighted average of ordinary shares in issue during the period.

Diluted earnings per share for the 26 weeks ended 31 March 2007 have been calculated on earnings (after deducting taxation) of £12,780,000 (2006: £14,583,000) and on ordinary shares of 171,335,921 (2006: 227,539,013), being the weighted average of ordinary shares in issue during the period.

#### 7. Copies of the interim results

Copies of the interim results have been sent to shareholders, and further copies can be obtained from the Company's Registered Office at Topps Tiles Plc, Thorpe Way, Grove Park, Enderby, Leicestershire LE19 1SU.

Details are also available on our Website: www.toppstiles.co.uk.

## **OUR STORES**

# Topps



#### ■ TOPPS TILES - STORE NUMBERS

Total	233
Conversion	(1)
Sub-Total	234
Stores at beginning of period New stores opened	225 9



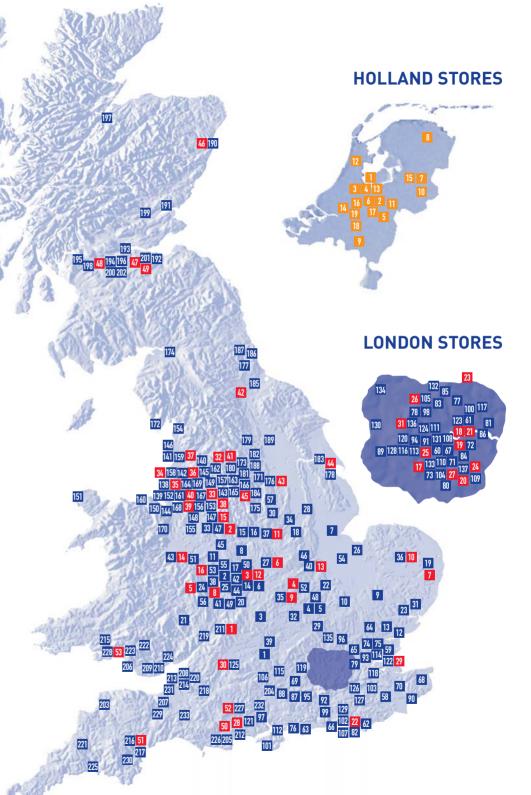


Stores at beginning of period	46
New stores opened	7
Conversion	1
Sub-Total	54
Closures	(1)
Total	53



#### HOLLAND - STORE NUMBERS

Total	19
Closures	-
Sub-Total	19
New stores opened	4
Stores at beginning of period	15





#### **STORE LOCATIONS**

#### **TOPPS TILES**

0-	mtmal Damian		
Le	entral Region		ndon and
1	Abingdon		ames South
2	Aston		Ashford
3	Banbury	59	Basildon
4	Bedford	60	Battersea
5	Bedford 2 ■ Binley	61	Beckton
6	Binley	62	Bexhill
7	Boston	63	Bognor Regis
8	Burton	64	Braintree
9	Bury St Edmunds	65	Brentwood
10	Cambridge	66	Brighton
11	Cannock	67	Brixton ■
12	Clacton-on-Sea	68	Broadstairs
13	Colchester	69	Camberley
14	Coventry	70	Canterbury
15	Derby		Catford
16	Derby 2		Charlton
17	Erdington	73	Cheam
18	Grantham		Chelmsford
	Great Yarmouth		Chelmsford 2
20	Grove Park	76	Chichester
21	Hereford	77	Chingford
22	Huntinadon	78	Colindale
23	lpswich Kidderminster	79	Crayford
24	Kidderminster	80	Croydon
25	Kings Heath Kings Lynn	81	Dagenham
26	Kings Lynn	82	Eastbourne
27	Leicester	83	Edmonton
28	Lincoln	84	Eltham
29	Luton	85	Enfield
30	Mansfield		Erith
31	Martlesham	87	Farnborough
32	Milton Keynes	88	Farnham
	Newcastle-U-Lyme		Feltham
34	Newark		Folkestone
35	Northampton		Fulham
36	Norwich	92	Gatwick
37	Nottingham	93	Grays
38	Oldbury	94	Gunnersbury
39	Oxford		Guildford
40	Peterborough	96	Harlow
41	Redditch	97	Hedgend
42	Sheldon	98	Highgate
43	Shrewsbury		Horsham
44	Solihull		Ilford
45	Stafford		Isle of Wight
46	Stamford		Lewes
47	Stoke on Trent	103	Maidstone
	St Neots ■		Mitcham
49	Stratford-upon-Avon	105	New Southgate
50	Tamworth	106	Newbury
51	Telford		Newhaven
52	Wellingborough		Old Kent Road
53	West Bromwich Wisbech ■	109	Orpington
54	Wisbech ■	T10	Penge
55	Wolverhampton		Pentonville Road
	Worcester		Portsmouth
57	Worksop	117	Raynes Park

115	Reading
116	Richmond
117	Romford
118	Sittingbourne
119	Slough
20	Slough Southall
121	Southampton
22	Southend
23	Stamford Hill
124	Sudbury Swindon
125	Swindon
126	Tonbridge
127	Tonbridge Tunbridge Wells Twickenham
128	Twickenham
129	Uckfield
130	Uckfield Uxbridge
131	Vauxhall
132	Vauxhall Waltham Cross
133	Wandsworth
134	Watford Welwyn Garden City
135	Welwyn Garden City
136	Wembley
137	Wembley West Wickham
100	rth West
36 20	Aintree
37	Birkenhead

100	7 1111111 00
139	Birkenhead
140	Blackburn
141	Blackpool
142	Bolton
143	Cheadle
144 145 146 147	Chester
145	Chorley
146	Cleveleys
147	Congleton
148	Crewe
149 150 151 152 153	Failsworth
150	Flint
151	Holyhead ■
152	Liverpool
153	Macclesfield
154	Morecambe
155	Nantwich
156 157 158 159	Northwich
157	Oldham
158	Ormskirk
159	Preston
160 161	Rhyl
161	Sale
162	Salford Snipe (Audenshaw) St Helens Stockport
163	Snipe (Audenshaw)
164	St Helens
165	Stockport
144	Stackmart ')
167	Warrington Widnes
168	Widnes
T/U	Wrexham

No	rth
171	Barnsley
	Barrow-in-Furne:
	Birstall
174	Carlisle
	Chesterfield
176	Doncaster
177	Durham
178	Grimsby
179	Harrogate
180	Huddersfield
181	Dewsbury
182	Leeds
183	Hull
184	Sheffield
185	Stockton
186	Sunderland
187	Tyneside
188	Wakefield
189	York

Scotland

-	o ccarra
190	Aberdeen
	Dundee
192	Edinburgh
	Falkirk
194	Glasgow
195	Greenock
196	Hillington
197	Inverness
198	Linwood
199	Perth
200	Shawfield
201	Sighthill
	Wishaw
So	uth West
	Barnstaple
204	Basingstoke
	Bournemouth
206	Bridgend
207	Bridgewater
208	Rrietal

South West		
203	Barnstaple	
204	Basingstoke	
	Bournemouth	
206	Bridgend	
207	Bridgewater	
208	Bristol	
	Cardiff	
210	Cardiff 2 ■	
211	Cheltenham	
212	Christchurch	
	Clevedon	
	Cribbs Causeway	
	Cross Hands	
216	Exeter	
	Ex mouth ■	
218	Frome	
	Gloucester	
	Hengrove	
	Launceston	
222	Merthyr Tydfil	
223	Neath ■	

#### **TILE CLEARING HOUSE**

224 Newport	<b>Central Region</b>
225 Plymouth	1 Cheltenham
226 Poole	2 Fenton
227 Salisbury	3 Great Barr
228 Swansea	4 Kettering
229 Taunton	5 Kidderminster
230 Torquay	6 Leicester
231 Weston-Super-Mare	7 Lowestoft
232 Winchester	8 Merry Hill ■
233 Yeovil	9 Northampton
	10 Norwich
	11 Nottingham
	12 Nuneaton
	13 Peterborough
	14 Shrewsbury
	15 Stoke-on-Trent
	16 Wolverhamptor

Central Region Cheltenham Fenton Great Barr	Southend Swindon Wembley
	North West
4 Kettering 5 Kidderminster ■ 6 Leicester 7 Lowestoft 8 Merry Hill ■ 9 Northampton 10 Norwich 11 Nottingham 12 Nuneaton	32 Bolton 33 Cheadle 34 Crosby 35 Maghull 36 Oldham 37 Preston 38 Stockport 39 Warrington 40 Wigan
13 Peterborough 14 Shrewsbury	40 Wigaii
15 Stoke-on-Trent 16 Wolverhampton	North 41 Bradford 42 Darlington
London and Thames South Barking	<ul><li>43 Doncaster</li><li>44 Hull</li><li>45 Sheffield</li></ul>

Scotland	
46	Aberdeen
47	Edinburgh
48	Govan ■
49	Rutherglen •

#### **South West** 50 Bournemouth Exeter

52 Salisbury 53 Swansea •

11 Groningen 12 Heerhugowaard

#### **HOLLAND STORES**

1	Almere
2	Amersfoort
3	Amsterdam
4	Amsterdam 2
5	Beuningen
6	Den Bosch ■
7	Deventer ■
8	Duivern

9 Eindhoven =

10 Enschede

18 Beckenham 19 Charlton 20 Croydon 21 Dartford 22 Eastbourne 23 Harlow 24 Haves

25 Merton

26 New Southgate 27 Orpington

28 Southampton

Klaprozenweg Rotterdam Sliedrecht 16 Utrecht Veenendaal 18 Waalwjk 19 Zwolle

TOTAL 305 STORES

■ New store 2006/07





INVESTOR IN PEOPLE

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114 Rayleigh



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